

MEETING NO. 268
MINUTES OF A MEETING OF THE
MUSEUM OF NEW ZEALAND TE PAPA TONGAREWA BOARD
19th February 2026, 9.00AM – 5.00PM
BLUE WHALE ROOM, TE PAPA, 55 CABLE STREET, WELLINGTON

PRESENT

Mr. Christopher Swasbrook	Chair
Prof. Dame Juliet Gerrard	Chair, Biodiversity Research Centre Governance Group (BRCCG)
Prof. Jacinta Ruru	
Mr. Paul Brewer	
Mr David Wilks	
Ms Christina Barton	
Mr Jamie Tuuta	

IN ATTENDANCE

Ms. Courtney Johnston	Tumu Whakarae Chief Executive (CE)
Dr. Arapata Hakiwai	Kaihautū
Ms. Anna Berwick	Head of Governance & Strategy
Mr Peter Corley	Chief Financial Officer
Ms Puawai Cairns	Director Audience & Insights

APOLOGIES

2. BOARD-ONLY TIME

Board discussion from 9:00 am – 9:30 am.

The Board meeting opened at 9:32 am with karakia.

MEETING ADMINISTRATION

3. CONFLICTS OF INTEREST

- The Board reviewed the interest register and **confirmed** there were no conflicts for the meeting
- The Board discussed *additional disclosures* and **agreed** that a section on this be included in future register reporting.
- The Board was requested to send any interest updates and additional disclosures to the Board Secretary.

PIP CHESHIRE, CNZM

The Board noted the funeral for distinguished architect Pip Cheshire was occurring that day. Pip had been an instrumental member of the team that designed the Te Papa building.

4. PREVIOUS MEETING MINUTES

- The minutes of Board 267 (4th December 2025) were reviewed.

The Board:

- a) **Agreed** minutes to be published on the website with key decisions.
- b) **Approved** the notes from meeting #267 (4th December 2025).

Jacinta Ruru left the meeting at 9:37 am

5 . BOARD ACTION LOG

The Board reviewed and **noted** the action log.

6. HEALTH, SAFETY and WELLBEING

Covered in the Leadership report, Item 10.

GOVERNANCE & LEADERSHIP REPORTS

7. TIKANGA TANGATA

The Board **noted** Paul Brewer's verbal report.

8. TIKANGA HAUMARU

The Board **noted** David Wilks's verbal report.

9. BIODIVERSITY RESEARCH CENTRE GOVERNANCE GROUP

The Board **discussed** and **noted** Jamie Tuuta's verbal report.

10. LEADERSHIP REPORT

The report was taken as read.

The Board discussed and **noted** the Leadership Report.

11. ORGANISATION PERFORMANCE REPORT

The Organisation Performance Report was taken as read.

The Board discussed and **noted** the Organisation Performance Report.

ITEMS FOR DECISION and/or DISCUSSION

12. MCH MONITORING AGREEMENT

The Board:

- a) **Approved** the MCH Monitoring Agreement.

The Board meeting paused at 11:00 am for a short break.

The Board meeting restarted at 11.10 am.

13. TE PAPA BUDGET 2026/27

Peter Corley, Chief Financial Officer, joined the meeting from 11:11 am to 11:56 am

The budget report was taken as read.

The Board:

- a) **Noted** the update on Budget 2026/27 and provided feedback.
- b) **Noted** that a table for approval for the 2026/2027 budget will come back to the board meeting scheduled in April 2026.

14. AUDIENCE PROGRAMME – CURRENT PLAN 2026 ONWARD

Puawai Cairns, Director Audience & Insights, joined the meeting from 11:57 am to 12:45 pm.

The Board received and discussed the current plan and programme.

FOR NOTING

15. BOARD WORK PROGRAMME

The Board **noted** the work programme

OTHER BUSINESS

16. ANY OTHER BUSINESS

There was no other business.

The Board meeting closed at 12:47pm with karakia.



APPROVED

Christopher Swasbrook

Chair, Te Papa Board